



1.9.17

# MANIFEST

Welcome to the Manifest; a weekly summary that still cares more about brevity than grammar and/or numerical precision, and what is about to or could happen than what did or didn't. Contributions are welcome at [cmalin@ci.seaside.ca.us](mailto:cmalin@ci.seaside.ca.us) prior to noon on Fridays.

**Rain – Staff is meeting at 3:30 today to review preliminary damage assessments related to the Sunday rains. More to follow.**

## The Week Ahead

- ▣ Owning It – Somewhere in the Official City Manager Handbook, after the inside guide to sneaking out at 3:00 to play golf, there's reference to when all the problems are your fault. It lies somewhere between your first day and when you decide to facilitate the first Strategic Planning session after the first election following your hire. Candidly (because, Manifest) I've been chomping at the bit for this coming Wednesday. Here's what we're gonna do Wednesday, from 9:00 – 4:00 at the Soper Field Community Center:
- ▣ Review of the Day – Where the food and bathrooms are, turn your phone off now or risk the consequences, and how to (effectively) register disapproval.
- ▣ Great & Not So Great Moments in Strategic Planning – Um, it's on the agenda, so I better work on this.
- ▣ Team Contest – Fun, because fun is necessary and teachable moments through gravity, because you can always rely on gravity for a teachable moment. We're building a city here, so let's start the day building something, and see how different approaches to building succeed or fail. Each team gets this stuff and tries to fabricate something higher at the end of eight minutes than the other teams.

Is there a trick? There could be. If you can figure out how to be assured of at least a first place tie after reading the general directions (attached), e-mail your genius idea by 9:00 a.m. Wednesday, and the first correct answer wins what appears to be a box of chocolates the nice folks at the Monterey Rotary gave me for making them wish they lived in Seaside during my lunch presentation on Thursday.



- High Performance Government & Impediments Thereto – John Nalbandian is the grand poohbah of city manager teachers. Both a former Mayor and Chair of the Public Admin Department of the best city manager school on the planet (which I never went to), he’s pretty darn smart about what high performance government looks like, and what keeps most cities from achieving it.

So, before we start talking about what we’re gonna do, let’s chat a little about how staff and council roles are different, and how we can achieve success together.

- Value Decisions, Errors of Attribution & Trustees or Representatives – Three related topics about making your way in any other world than solitary confinement, including the best thing I ever learned about communications (or at least close to it).
- Information Processing & I-OPT Assessment – Continuing the theme of “we’re all different, and there’s no winner”, the results of everyone’s I-OPT Assessment will be shared. The assessment measures how you intake and process information, which is important to understand in group decision-making. Again, no one right answer, just the opportunity to understand why someone else might come to a different conclusion.
- Council & Staff Protocols – Every time the City Council changes, we have a new blended family on the dais. So it’s a good time to talk about and solidify expectations about how reporting, communications, agenda-setting and Council meeting practices.
- Lunch Break – From a Seaside restaurant.
- Adaptive Challenges v. Technical Problems – One last bit of theory before diving into the work ahead. Cities that succeed confront the underlying adaptive challenges they face, not just the technical problems of the moment. What’s the dif, and how to go about it.
- Vision & Mission Statements – Crafting the future starts here. We’ll spend time assembling the vision statements each Council member comes to the meeting with, and I’ll be (what’s the words from my I-OPT Assessment ... pushy, blunt, inspiring, engaging) about winnowing down the vision statement to being aspirational, authentic and distinctive. Seaside is a special community, with a uniquely bright future, and it should have an official vision statement reflecting that, not some jumble of tepid words that someplace in Arkansas could also choose.

Two notes.

#1 – Staff will arrive at the meeting with a mission statement we crafted at Tuesday’s Team Meeting. Staff is engaged in the Seaside mission 24/7/365. Mission is staff work. Vision is Council work.

#2 – That said, the three purple wall words are not random. The largest, most diverse, youngest-populated and most open to future possibility city overlooking Monterey Bay can be many things. Inclusive, vibrant and forward-focused (as distinctive from city as a museum to be curated, which is prevalent in the region) is a good place to start.

- ▣ Strategic Goals – We'll have a short overview on SWOT vs. SOAR, and then get to it. SWOT (strengths, weaknesses, oreo cookies and threats) is the conventional approach, which gets you conventional results. SOAR (strengths, opportunities, aspirations and results) comes from the Appreciative Inquiry frame of reference. Appreciative Inquiry focuses on doing more positive things. Guess what? Doing more positive things works.

Of all the things I've done in all the places I've worked, undertaking an Appreciative Inquiry approach is in the top three of the most impactful. The other two are getting rid of jerks and supporting innovation, public engagement, and employee training and morale (see: getting rid of jerks).

Everyone who shows up should have 5 – 15 policy, project or programmatic goals they want to achieve by the end of 2018 (a sample is attached). Everyone gets to talk and explain them. Everyone gets a couple rounds of voting on priorities, and everyone leaves with a shared commitment to Seaside's ascendant success.

### **Also, The Weeks Ahead**

- ▣ Main Gate Proposal Public Input Extended – The City received four proposals for developing the "Main Gate" site, where Lightfighter meets Hwy 1. You can review and rank the four proposals. Just go to the City homepage here: <http://www.ci.seaside.ca.us>, scroll down to the middle, and click into the survey.
- ▣ Rec Offerings – Check out the attached schedule O'Fun Things To Do.

### **The Week(s) That Were**

- ▣ Fire Report 12/16/16 to 1/5/17 - Attached.
- ▣ Cuss Word Report 1/16 to 1/17 – Said the Ralphie heard from Schwartz word twice, but only with due warning in accurately recounting a story in which the word was used, and mouthed it (without saying it) three times during moments of unpleasant surprise.

The grand experiment continues ...

**Have a great and dry as you can week.**

## **General Rules**

What's the objective? To fabricate something from this box of materials that rises higher than any other team fabricates.

From what point does the measurement begin? The floor of the room.

Can we start our fabrication from the table or does it have to sit on the floor? Your fabrication does not have to directly touch the floor. It can start, as one example, from the table.

Can we stack tables or chairs or stand on them to get a higher starting point? No.

Can we stick something to the walls or ceiling? No.

Can our fabrication touch the ceiling? You can make something that touches the ceiling. It just can't stick to the ceiling.

Can we use the box? Yes.

Can we use anything other than the box, its contents, and one table? No.

What about tools? Your hands, or anything in your pockets.

Can we hold the fabrication as it is measured? No, the height of the fabrication will be measured after the last person on your team touches it.

What if there is a tie? The team with the fewest total parts (including the "W" paper) wins.

How much time do we have? Eight minutes. Which started when the boxes were opened.

Will you give us a countdown at the end? Yes, there will be a final, 10 second countdown ending with "Hands Off". If there is not a clear winner at "Hands Off", there will be measuring.

Are all the team specific rules the same? No. That wouldn't be any fun.

Aspirations (sample page)

Cutino Park Renovation Complete

Main Gate & Surplus II First Phases Under Construction

Golf Course Main Hotel Under Construction

Three New Revenue Sources

Red Carpet Returns to City Hall

City Hall Solar Project Complete

Market Compensation Plan Approved & New Performance Eval Approach For All City Employees

Broadway Reconstruction Complete, 95% Occupancy Rate & Major Private / Public Project (Library + ?) Approved

Broadway Storefront Planning / Economic Development Office Opened, General Plan Complete and Model Live / Work Code Approved

2018 Mustang Mach 1 Available In Chestnut (wait ... sorry ... that's my Ford CEO Mark Fields list)

Body Cameras For PD

Seaside Recognized As Tree City USA (and regional leader in sustainable development)

Long Term, Sustainable Water Supply Approved

CALEA Accreditation For PD

Rec Programming & Participation Increased by 50%+

Fund Balance Increased by 10% & 5 Year Capital Budget Prepared, Premised on Former Fort Ord Land Sale Revenue (undertake independent study of pros and cons of extending FORA)

EFID / CRIA Districts Established

At Least 2/3 of Next City Manager & Department Heads are Internal Candidates

Joint City / CSUMB / California League Team Deal to Secure Major League Affiliated Minor League Baseball Stadium on CSUMB Campus in Seaside

Program Level Planning Complete for Library Conversion to Police Station & Event / Convention Center in Seaside

Finish Council Chamber Chairs & Construct Seaside Spartans Baseball Clubhouse

Reduce Injury Accidents By 25%+

& All The Other Stuff ...

MEMORANDUM

City of Seaside

Recreation Services

Date: January 6, 2017  
 To: Craig Malin, City Manager  
 From: Nancy Towne, Recreation Director  
 Subject: Staff Report-Recreation Department

**Calendar of Events**

YEC: Teen Guitar Lessons	January 10, 17, 24, 31
Sports Clinics: Mini Dribblers (Basketball)	January 10-February 1
AARP Smart Driving Class	January 11, 12:30 p.m.-4:30 p.m.
Senior Free Movie Day: The Theory of Everything	January 12, 12:30 p.m.-3:00 p.m.
Tiny Tot University: Grass by Pattullo Swim Center	January 12 and 13
Art Program Reception 3 Fine Artists Invitational @ City Hall	January 13 – 7:00 p.m.
YEC: Teen Golf Tournament	January 18
Mall of the Month: Stanford Shopping Center	January 19, 8:45 a.m.-4:30 p.m.
YEC: Teen Art Thursday	January 12, 19, 26
Tiny Tot University: Ellis Park	January 26 and 27
YEC: Teen Movie Night	January 27
Senior Candlelight Luncheon	February 1 – 11:00 a.m.
Mall of the Month: Valley Fair Mall-Santa Clara	February 2, 8:45 a.m.-4:30 p.m.
Scenic Walk: Elkhorn Slough-Moss Landing	February 9, 8:45 a.m.-11:30 a.m.
Senior Valentine’s Day Dance	February 16, 11 a.m.-3 p.m.
Sports Clinics: Mini Sluggers (Baseball)	February 14-March 8
Black History Month Reception @ City Hall	February 19 – 3:00 – 5:30 p.m.
Senior Excursion: China Town San Francisco	February 23, 8:45 a.m.-6 p.m.
Senior Candlelight Luncheon	March 1 – 11:00 a.m.
Art program: (Reception) Youth Art Show	March 17 – 7:00 p.m.
Spring Intersession Day Camp	March 20 - 31
Sports Clinics: Mini Kickers (Soccer)	April 4-26
Sports Clinics: Mini Blitzler’s (Flag Football)	May 9-31
Summer Intersession Day Camp	June – July, 2017

MEMORANDUM

City of Seaside  
Fire Department

Date: January 6, 2017  
 To: Craig Malin, City Manager  
 From: Brian Dempsey, Fire Chief  
 Subject: **Weekly Report**

**Fire Department Training Summary from December 16, 2016 through January 5, 2017:**

Training Type	Date	Hours
Scott X3 SCBA Daily and Weekly Checks	12/17/2016	0.5
SCBA Daily Checkout	12/17/2016	0.2
Scott X3 SCBA Daily and Weekly Checks	12/17/2016	0.5
SCBA Daily Checkout	12/17/2016	0.2
SCBA Daily Checkout	12/17/2016	0.2
Vehicle Trip Inspection	12/17/2016	1
SCBA Daily Checkout	12/17/2016	0.2
Vehicle Trip Inspection	12/17/2016	0.5
Vehicle Trip Inspection	12/17/2016	0.5
Vehicle Trip Inspection	12/17/2016	0.15
Vehicle Trip Inspection	12/17/2016	0.15
Vehicle Trip Inspection	12/17/2016	0.15
Physical Fitness	12/17/2016	1
SCBA Daily Checkout	12/18/2016	0.2
Company Training Documentation	12/18/2016	2
Company Training Documentation	12/18/2016	2
Company Training Documentation	12/18/2016	2
Company Training Documentation	12/18/2016	3
Company Training Documentation	12/18/2016	3
Company Training Documentation	12/18/2016	3
Company Training Documentation	12/18/2016	3
Company Training Documentation	12/18/2016	3
Company Training Documentation	12/18/2016	3
Company Training Documentation	12/18/2016	3
Physical Fitness	12/18/2016	1
SCBA Daily Checkout	12/19/2016	0.2
SCBA Daily Checkout	12/19/2016	0.2
Vehicle Trip Inspection	12/19/2016	1
Vehicle Trip Inspection	12/19/2016	0.5
Fleet Program Seat Belt & Airbag Safety for	12/19/2016	1

Emergency Vehicle Operators		
Vehicle Trip Inspection	12/19/2016	0.5
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Hazmat ICS	12/19/2016	3
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/19/2016	1
EMS Environmental Emergencies Basic	12/19/2016	1
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/19/2016	1
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/19/2016	1
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/19/2016	1
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/19/2016	1
Physical Fitness	12/19/2016	1
SCBA Daily Checkout	12/20/2016	0.2
Company Training Documentation	12/20/2016	1.5
Company Training Documentation	12/20/2016	1.5
Company Training Documentation	12/20/2016	1.5
AlphaACT FIRE - Dry Sky Fire: Part 2	12/20/2016	1
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/20/2016	1
SCBA Daily Checkout	12/21/2016	0.2
Vehicle Trip Inspection	12/21/2016	1
Vehicle Trip Inspection	12/21/2016	1
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
SCBA Daily Checkout	12/21/2016	0.2
Vehicle Trip Inspection	12/21/2016	0.5
SCBA Daily Checkout	12/21/2016	0.2
Vehicle Trip Inspection	12/21/2016	1
Vehicle Trip Inspection	12/21/2016	0.5
SCBA Daily Checkout	12/21/2016	0.2





SCBA Daily Checkout	12/24/2016	0.2
Vehicle Trip Inspection	12/24/2016	1
SCBA Daily Checkout	12/24/2016	0.2
Vehicle Trip Inspection	12/24/2016	1
SCBA Daily Checkout	12/24/2016	0.2
Physical Fitness	12/24/2016	1
Physical Fitness	12/24/2016	1
SCBA Daily Checkout	12/25/2016	0.2
Vehicle Trip Inspection	12/25/2016	0.25
Vehicle Trip Inspection	12/25/2016	0.25
SCBA Daily Checkout	12/27/2016	0.2
SCBA Daily Checkout	12/27/2016	0.2
SCBA Daily Checkout	12/27/2016	0.2
Vehicle Trip Inspection	12/27/2016	1
SCBA Daily Checkout	12/27/2016	0.2
Vehicle Trip Inspection	12/27/2016	1
SCBA Daily Checkout	12/27/2016	0.2
SCBA Daily Checkout	12/27/2016	0.2
SCBA Daily Checkout	12/27/2016	0.2
SCBA Daily Checkout	12/27/2016	0.2
Vehicle Trip Inspection	12/27/2016	1
SCBA Daily Checkout	12/27/2016	0.2
Vehicle Trip Inspection	12/27/2016	0.5
Vehicle Trip Inspection	12/27/2016	0.5
Vehicle Trip Inspection	12/27/2016	1
Fleet Program Seat Belt & Airbag Safety for Emergency Vehicle Operators	12/27/2016	1
EMS Femur Fractures	12/27/2016	1
AlphaACT FIRE - Dry Sky Fire: Part 1	12/27/2016	1
AlphaACT FIRE - Dry Sky Fire: Part 2	12/27/2016	1
Alpha Act Training	12/27/2016	1
Alpha Act Training	12/27/2016	1
Alpha Act Training	12/27/2016	1
Physical Fitness	12/27/2016	1
Physical Fitness	12/27/2016	1
Vehicle Trip Inspection	12/28/2016	0.5
Vehicle Trip Inspection	12/28/2016	0.5
Vehicle Trip Inspection	12/28/2016	0.5
AlphaACT FIRE - Division 2 Near Miss - Part 1	12/28/2016	1
Alpha Act Training	12/28/2016	1
Alpha Act Training	12/28/2016	1
Alpha Act Training	12/28/2016	1
AlphaACT FIRE - Division 2 Near Miss - Part 2	12/28/2016	1

Alpha Act Training	12/28/2016	1
Alpha Act Training	12/28/2016	1
Alpha Act Training	12/28/2016	1
Physical Fitness	12/28/2016	1
Physical Fitness	12/28/2016	1
Physical Fitness	12/28/2016	1
SCBA Daily Checkout	12/29/2016	0.2
Vehicle Trip Inspection	12/29/2016	0.5
Scott X3 SCBA Daily and Weekly Checks	12/29/2016	0.5
SCBA Daily Checkout	12/29/2016	0.2
Vehicle Trip Inspection	12/29/2016	0.2
Vehicle Trip Inspection	12/29/2016	1
Vehicle Trip Inspection	12/29/2016	0.2
Vehicle Trip Inspection	12/29/2016	0.2
Vehicle Trip Inspection	12/29/2016	0.5
Vehicle Trip Inspection	12/29/2016	1
EMS Femur Fractures	12/29/2016	1
Vehicle Trip Inspection	12/30/2016	1
Company Training Documentation	12/30/2016	1
Company Training Documentation	12/30/2016	1
Company Training Documentation	12/30/2016	1
Company Training Documentation	12/30/2016	1
Company Training Documentation	12/30/2016	1
Company Training Documentation	12/30/2016	2.5
Company Training Documentation	12/30/2016	2.5
Company Training Documentation	12/30/2016	2.5
SCBA Daily Checkout	12/31/2016	0.2
SCBA Daily Checkout	12/31/2016	0.2
Vehicle Trip Inspection	12/31/2016	1
SCBA Daily Checkout	1/2/2017	0.2
SCBA Daily Checkout	1/2/2017	0.2
SCBA Daily Checkout	1/2/2017	0.2
Vehicle Trip Inspection	1/2/2017	1
Vehicle Trip Inspection	1/2/2017	1
SCBA Daily Checkout	1/2/2017	0.2
Vehicle Trip Inspection	1/2/2017	1
SCBA Daily Checkout	1/2/2017	0.2
Vehicle Trip Inspection	1/2/2017	1
Vehicle Trip Inspection	1/2/2017	0.5
Vehicle Trip Inspection	1/2/2017	1
SCBA Daily Checkout	1/2/2017	0.2
AlphaACT FIRE - Dry Sky Fire: Part 2	1/2/2017	1
EMS Crime Scene Awareness	1/2/2017	2

EMS Environmental Emergencies Basic	1/2/2017	1
EMS Femur Fractures	1/2/2017	1
Physical Fitness	1/2/2017	1
Firefighter Reserve Training	1/3/2017	3
SCBA Daily Checkout	1/3/2017	0.2
EMS Carbon Monoxide Poisoning	1/3/2017	1
AlphaACT FIRE - Loudoun County Fire Part 2	1/3/2017	1
EMS Carbon Monoxide Poisoning	1/3/2017	1
EMS Carbon Monoxide Poisoning	1/3/2017	1
EMS Carbon Monoxide Poisoning	1/3/2017	1
AlphaACT FIRE - Loudoun County Fire Part 1	1/3/2017	1
AlphaACT FIRE - Loudoun County Fire Part 3	1/3/2017	1
EMS Carbon Monoxide Poisoning	1/3/2017	1
Physical Fitness	1/3/2017	1
Physical Fitness	1/3/2017	1
SCBA Daily Checkout	1/4/2017	0.2
SCBA Daily Checkout	1/4/2017	0.2
SCBA Daily Checkout	1/4/2017	0.2
Vehicle Trip Inspection	1/4/2017	1
SCBA Daily Checkout	1/4/2017	0.2
Vehicle Trip Inspection	1/4/2017	1
Vehicle Trip Inspection	1/4/2017	1
SCBA Daily Checkout	1/4/2017	0.2
Vehicle Trip Inspection	1/4/2017	1
SCBA Daily Checkout	1/4/2017	0.2
Vehicle Trip Inspection	1/4/2017	1
SCBA Daily Checkout	1/4/2017	0.2
Tactical Tailgate Session	1/4/2017	1
Tactical Tailgate Session	1/4/2017	1
Tactical Tailgate Session	1/4/2017	1
Tactical Tailgate Session	1/4/2017	1
Tactical Tailgate Session	1/4/2017	1
EMS Carbon Monoxide Poisoning	1/4/2017	1
EMS Carbon Monoxide Poisoning	1/4/2017	1
EMS Carbon Monoxide Poisoning	1/4/2017	1
Alpha Act Training	1/4/2017	1
Alpha Act Training	1/4/2017	1
Alpha Act Training	1/4/2017	1
Alpha Act Training	1/4/2017	1
Alpha Act Training	1/4/2017	1
Alpha Act Training	1/4/2017	1
EMS Carbon Monoxide Poisoning	1/4/2017	1
Alpha Act Training	1/4/2017	2

Alpha Act Training	1/4/2017	2
Alpha Act Training	1/4/2017	2
AlphaACT FIRE - Division 2 Near Miss - Part 1	1/4/2017	1
Physical Fitness	1/4/2017	1
Physical Fitness	1/4/2017	1
EMS Femur Fractures	1/4/2017	1
EMS Crime Scene Awareness	1/4/2017	2
SCBA Daily Checkout	1/5/2017	0.2
Alpha Act Training	1/5/2017	1.5
Alpha Act Training	1/5/2017	1.5
Alpha Act Training	1/5/2017	1.5
AlphaACT FIRE - Division 2 Near Miss - Part 2	1/5/2017	1
AlphaACT FIRE - Division 2 Near Miss - Part 2	1/5/2017	1
Alpha Act Training	1/5/2017	1.5
Alpha Act Training	1/5/2017	1.5
Alpha Act Training	1/5/2017	1.5
Physical Fitness	1/5/2017	1
EMS Crime Scene Awareness	1/5/2017	2
Total		241.8

**Fire Department Activity Summary from December 16, 2016 through January 5, 2017**

Date	Description
12/31/16	Community Service
1/3/16	Car Seat Installation

**The fire department answered 196 alarms (listed by: date, time, type of call, and location) from December 16, 2016 through January 5, 2017:**

Date	Time	Description	Street
12/16/2016	9:39:53	Building fire	NOCHE BUENA
12/16/2016	4:41:30	EMS call, excluding vehicle accident with injury	FREMONT
12/16/2016	7:32:09	EMS call, excluding vehicle accident with injury	SOTO
12/16/2016	9:35:20	EMS call, excluding vehicle accident with injury	BROADWAY
12/16/2016	10:10:40	EMS call, excluding vehicle accident with injury	FREMONT
12/16/2016	13:40:49	Vehicle accident, general cleanup	FREMONT
12/16/2016	19:50:10	Water or steam leak	LINCOLN
12/16/2016	13:47:14	Water or steam leak	LA HONDA
12/16/2016	14:27:45	No Incident found on arrival at dispatch address	BROADWAY
12/16/2016	7:35:02	No Incident found on arrival at dispatch address	ECHO
12/16/2016	11:33:28	Detector activation, no fire - unintentional	COE

12/17/2016	13:11:03	Excessive heat, scorch burns with no ignition	TRINITY
12/17/2016	16:23:09	EMS call, excluding vehicle accident with injury	LUZERN
12/17/2016	16:36:18	EMS call, excluding vehicle accident with injury	LA SALLE
12/17/2016	20:40:27	EMS call, excluding vehicle accident with injury	VALLEJO
12/17/2016	21:06:46	EMS call, excluding vehicle accident with injury	CANYON DEL REY
12/17/2016	23:32:23	EMS call, excluding vehicle accident with injury	HAMILTON
12/17/2016	2:14:52	EMS call, excluding vehicle accident with injury	KIMBALL
12/17/2016	2:40:43	EMS call, excluding vehicle accident with injury	DOUGLAS
12/17/2016	3:07:02	EMS call, excluding vehicle accident with injury	HAMILTON
12/17/2016	3:34:00	EMS call, excluding vehicle accident with injury	PENINSULA POINT
12/17/2016	8:23:23	EMS call, excluding vehicle accident with injury	CARSON
12/17/2016	11:09:42	EMS call, excluding vehicle accident with injury	CANYON DEL REY
12/17/2016	10:09:12	Service Call, other	KIMBALL
12/17/2016	16:14:30	Service Call, other	ROUSCH
12/17/2016	4:42:46	Smoke or odor removal	PARALTA
12/18/2016	18:10:59	EMS call, excluding vehicle accident with injury	CANYON DEL REY
12/18/2016	1:50:44	EMS call, excluding vehicle accident with injury	FREMONT
12/18/2016	21:34:16	EMS call, excluding vehicle accident with injury	FRANCIS
12/18/2016	22:48:27	EMS call, excluding vehicle accident with injury	FREMONT
12/18/2016	11:23:05	Water or steam leak	JUDSON
12/18/2016	18:23:49	Smoke/Odor Investigation	CANYON DEL REY
12/19/2016	6:03:33	EMS call, excluding vehicle accident with injury	VALLEJO
12/19/2016	8:53:13	EMS call, excluding vehicle accident with injury	LUZERN
12/19/2016	9:05:41	EMS call, excluding vehicle accident with injury	SOTO
12/19/2016	16:10:25	EMS call, excluding vehicle accident with injury	QUAIL RUN
12/19/2016	8:58:21	Hazardous condition, Other	
12/19/2016	4:15:06	Smoke/Odor Investigation	ATHENS
12/20/2016	16:10:29	EMS call, excluding vehicle accident with injury	PLAYA
12/20/2016	16:57:03	EMS call, excluding vehicle accident with injury	LINCOLN
12/20/2016	21:06:31	EMS call, excluding vehicle accident with injury	FRANCIS
12/20/2016	0:26:16	EMS call, excluding vehicle accident with injury	FLORES
12/20/2016	6:16:10	EMS call, excluding vehicle accident with injury	HIGHLAND
12/20/2016	10:25:01	EMS call, excluding vehicle accident with injury	LOWELL
12/20/2016	13:15:13	EMS call, excluding vehicle accident with injury	BROADWAY
12/20/2016	13:32:12	Motor vehicle/pedestrian accident (MV Ped)	CANYON DEL REY
12/20/2016	18:34:37	Cover assignment, standby, moveup	Pacific
12/21/2016	9:36:08	EMS call, excluding vehicle accident with injury	FREMONT
12/21/2016	10:17:49	EMS call, excluding vehicle accident with injury	VALLEJO
12/21/2016	11:19:30	EMS call, excluding vehicle accident with injury	FREMONT
12/21/2016	15:19:27	EMS call, excluding vehicle accident with injury	MILITARY
12/21/2016	16:14:42	EMS call, excluding vehicle accident with injury	FREMONT
12/21/2016	17:31:33	EMS call, excluding vehicle accident with injury	YOSEMITE
12/21/2016	17:42:45	EMS call, excluding vehicle accident with injury	COE

12/21/2016	18:54:58	EMS call, excluding vehicle accident with injury	HIGHLAND
12/21/2016	21:43:36	EMS call, excluding vehicle accident with injury	LUZERN
12/21/2016	22:23:41	EMS call, excluding vehicle accident with injury	FREMONT
12/21/2016	2:43:20	Motor vehicle accident with injuries	HIGHWAY 1
12/21/2016	19:16:26	Motor vehicle/pedestrian accident (MV Ped)	FREMONT
12/22/2016	16:47:13	EMS call, excluding vehicle accident with injury	GRANDVIEW
12/22/2016	17:46:53	EMS call, excluding vehicle accident with injury	GRANADA
12/22/2016	22:22:22	EMS call, excluding vehicle accident with injury	FREMONT
12/22/2016	22:28:01	EMS call, excluding vehicle accident with injury	LA SALLE
12/22/2016	0:45:48	EMS call, excluding vehicle accident with injury	BIRCH
12/22/2016	17:39:45	Gas leak (natural gas or LPG)	CANYON DEL REY
12/22/2016	19:21:35	Biological hazard, confirmed or suspected	QUENDALE
12/22/2016	10:17:06	No Incident found on arrival at dispatch address	PLAYA
12/22/2016	7:27:32	Carbon monoxide detector activation, no CO	KENNETH
12/23/2016	15:16:14	EMS call, excluding vehicle accident with injury	PLAYA
12/23/2016	18:26:51	EMS call, excluding vehicle accident with injury	
12/23/2016	2:42:09	EMS call, excluding vehicle accident with injury	WARING
12/23/2016	20:31:11	Hazardous condition, Other	NOCHE BUENA
12/23/2016	11:08:49	Service Call, other	TRINITY
12/24/2016	11:29:58	Medical assist, assist EMS crew	FREMONT
12/24/2016	7:58:59	Emergency medical service, other	JUDSON
12/24/2016	15:54:54	Emergency medical service, other	LOWELL
12/24/2016	21:11:25	EMS call, excluding vehicle accident with injury	HILTON
12/24/2016	22:23:42	EMS call, excluding vehicle accident with injury	ST. HELENA
12/24/2016	22:24:09	EMS call, excluding vehicle accident with injury	FREMONT
12/24/2016	11:58:58	EMS call, excluding vehicle accident with injury	CANYON DEL REY
12/24/2016	3:56:24	EMS call, excluding vehicle accident with injury	FREMONT
12/24/2016	15:00:31	Motor Vehicle Accident with no injuries	SAN LUCAS
12/24/2016	18:20:51	Hazardous condition, Other	LORRAINE
12/24/2016	13:21:51	Service Call, other	BAKER
12/24/2016	19:28:24	Service Call, other	ANCON
12/25/2016	0:06:07	Building fire	4TH
12/25/2016	20:44:13	EMS call, excluding vehicle accident with injury	NOCHE BUENA
12/25/2016	22:05:58	EMS call, excluding vehicle accident with injury	MIGUEL
12/25/2016	5:24:09	EMS call, excluding vehicle accident with injury	FREMONT
12/25/2016	7:08:22	EMS call, excluding vehicle accident with injury	HILBY
12/25/2016	7:22:49	EMS call, excluding vehicle accident with injury	YOSEMITE
12/25/2016	8:08:28	EMS call, excluding vehicle accident with injury	KIMBALL
12/25/2016	8:08:55	EMS call, excluding vehicle accident with injury	LA JOLLA
12/25/2016	8:30:04	EMS call, excluding vehicle accident with injury	HARDING
12/25/2016	8:30:30	Accident, potential accident, Other	AMADOR
12/25/2016	12:38:42	Service Call, other	BROADWAY
12/25/2016	12:25:22	Water problem, Other	TRINITY

12/25/2016	2:27:32	Smoke/Odor Investigation	SONOMA
12/26/2016	15:28:17	EMS call, excluding vehicle accident with injury	LA SALLE
12/26/2016	16:21:37	EMS call, excluding vehicle accident with injury	WHEELER
12/26/2016	17:52:05	EMS call, excluding vehicle accident with injury	MENDOCINO
12/26/2016	5:53:00	EMS call, excluding vehicle accident with injury	MILITARY
12/26/2016	13:37:28	Motor vehicle accident with injuries	NOCHE BUENA
12/26/2016	18:41:15	Water or steam leak	SONOMA
12/27/2016	3:10:56	EMS call, excluding vehicle accident with injury	LA JOLLA
12/27/2016	7:15:23	EMS call, excluding vehicle accident with injury	BIRCH
12/27/2016	12:27:35	EMS call, excluding vehicle accident with injury	BROADWAY
12/27/2016	14:02:13	EMS call, excluding vehicle accident with injury	HARDING
12/27/2016	16:22:49	EMS call, excluding vehicle accident with injury	BIRCH
12/27/2016	21:32:55	EMS call, excluding vehicle accident with injury	VIA VERDE
12/27/2016	16:11:07	Service Call, other	SKYVIEW
12/27/2016	17:39:50	Assist police or other governmental agency	YOSEMITE
12/27/2016	2:29:43	Good intent call, Other	HARDING
12/27/2016	16:04:51	Detector activation, no fire - unintentional	HILBY
12/28/2016	6:27:06	EMS call, excluding vehicle accident with injury	BARBARA
12/28/2016	16:35:22	EMS call, excluding vehicle accident with injury	ISABELLE
12/28/2016	19:53:36	EMS call, excluding vehicle accident with injury	PALM
12/28/2016	23:37:56	EMS call, excluding vehicle accident with injury	BROADWAY
12/28/2016	23:41:34	EMS call, excluding vehicle accident with injury	HARCOURT
12/28/2016	14:52:20	Motor Vehicle Accident with no injuries	NOCHE BUENA
12/28/2016	19:56:15	Person in distress, Other	SKYVIEW
12/28/2016	15:04:31	Water or steam leak	SONOMA
12/29/2016	13:38:34		FREMONT
12/29/2016	18:50:55	EMS call, excluding vehicle accident with injury	HART
12/29/2016	16:54:46	EMS call, excluding vehicle accident with injury	FREMONT
12/29/2016	2:27:58	EMS call, excluding vehicle accident with injury	MILITARY
12/29/2016	4:27:45	EMS call, excluding vehicle accident with injury	MENDOCINO
12/29/2016	8:46:02	EMS call, excluding vehicle accident with injury	AMADOR
12/29/2016	9:57:15	EMS call, excluding vehicle accident with injury	CARLTON
12/29/2016	10:01:36	EMS call, excluding vehicle accident with injury	HILBY
12/29/2016	13:05:36	EMS call, excluding vehicle accident with injury	MESCAL
12/29/2016	16:48:41	Motor Vehicle Accident with no injuries	CANYON DEL REY
12/29/2016	17:31:55	Surf rescue	SAND DUNES
12/29/2016	16:36:30	Cover assignment, standby, moveup	Dela Vina
12/30/2016	11:38:27	Fire, Other	PHOENIX
12/30/2016	21:35:10	Building fire	LOWELL
12/30/2016	21:50:41	EMS call, excluding vehicle accident with injury	SAN LUCAS
12/30/2016	23:05:38	EMS call, excluding vehicle accident with injury	CARSON
12/30/2016	9:44:20	EMS call, excluding vehicle accident with injury	BELLA VISTA
12/30/2016	10:19:16	EMS call, excluding vehicle accident with injury	DARWIN



12/30/2016	16:51:29	EMS call, excluding vehicle accident with injury	LA SALLE
12/30/2016	17:19:03	EMS call, excluding vehicle accident with injury	KIMBALL
12/30/2016	14:02:21	Person in distress, Other	MINGO
12/30/2016	15:27:15	Person in distress, Other	PHEASANT RIDGE
12/30/2016	22:58:05	Smoke or odor removal	COE
12/30/2016	16:02:37	False alarm or false call, Other	HARDING
12/31/2016	6:16:01	EMS call, excluding vehicle accident with injury	BROADWAY
12/31/2016	8:47:35	EMS call, excluding vehicle accident with injury	HAMILTON
12/31/2016	11:14:31	EMS call, excluding vehicle accident with injury	LA JOLLA
12/31/2016	16:49:05	EMS call, excluding vehicle accident with injury	BROADWAY
12/31/2016	21:47:15	EMS call, excluding vehicle accident with injury	OLYMPIC
12/31/2016	14:52:10	Hazardous condition, Other	SAUCITO
12/31/2016	23:12:10	Hazardous condition, Other	SAUCITO
12/31/2016	17:54:56	Electrical wiring/equipment problem, Other	ECHO
12/31/2016	7:58:46	Water or steam leak	PALOMA
12/31/2016	4:36:18	Water or steam leak	GREENOCK
12/31/2016	18:22:25	Unauthorized burning	SAN PABLO
1/1/2017	2:37:51	EMS call, excluding vehicle accident with injury	SONOMA
1/1/2017	4:39:24	EMS call, excluding vehicle accident with injury	LA SALLE
1/1/2017	9:10:23	EMS call, excluding vehicle accident with injury	LORRAINE
1/1/2017	16:48:14	EMS call, excluding vehicle accident with injury	BROADWAY
1/1/2017	18:28:51	EMS call, excluding vehicle accident with injury	SONOMA
1/1/2017	22:04:36	EMS call, excluding vehicle accident with injury	FREMONT
1/1/2017	23:39:02	EMS call, excluding vehicle accident with injury	FREMONT
1/1/2017	11:37:18	Hazardous condition, Other	FARGO
1/1/2017	8:09:06	Water or steam leak	CLEMENTINA
1/2/2017	10:13:36	EMS call, excluding vehicle accident with injury	HIGHLAND
1/2/2017	11:24:07	EMS call, excluding vehicle accident with injury	FREMONT
1/2/2017	11:53:49	EMS call, excluding vehicle accident with injury	HAMILTON
1/2/2017	12:41:45	EMS call, excluding vehicle accident with injury	SOTO
1/2/2017	16:43:05	EMS call, excluding vehicle accident with injury	BIRCH
1/2/2017	18:27:40	EMS call, excluding vehicle accident with injury	GRANADA
1/2/2017	19:27:34	EMS call, excluding vehicle accident with injury	HAMILTON
1/3/2017	16:17:08	EMS call, excluding vehicle accident with injury	HARDING
1/3/2017	16:20:03	EMS call, excluding vehicle accident with injury	ORD GROVE
1/3/2017	17:56:53	EMS call, excluding vehicle accident with injury	ORD GROVE
1/3/2017	10:07:22	Service Call, other	NOCHE BUENA
1/3/2017	12:40:00	Water or steam leak	YOSEMITE
1/4/2017	9:48:55	EMS call, excluding vehicle accident with injury	FREMONT
1/4/2017	13:11:18	EMS call, excluding vehicle accident with injury	FREMONT
1/4/2017	14:33:21	EMS call, excluding vehicle accident with injury	SEA CLIFF
1/4/2017	14:42:55	EMS call, excluding vehicle accident with injury	KENNETH
1/4/2017	15:26:02	EMS call, excluding vehicle accident with injury	FREMONT

1/4/2017	22:19:54	EMS call, excluding vehicle accident with injury	NAPA
1/4/2017	19:30:36	Hazardous condition, Other	LA SALLE
1/4/2017	0:30:14	Arcing, shorted electrical equipment	WHEELER
1/4/2017	1:39:28	Arcing, shorted electrical equipment	HILBY
1/4/2017	16:15:15	Smoke/Odor Investigation	PHOENIX
1/5/2017	9:46:22	EMS call, excluding vehicle accident with injury	ROUSCH
1/5/2017	10:06:54	EMS call, excluding vehicle accident with injury	HARCOURT
1/5/2017	15:22:52	EMS call, excluding vehicle accident with injury	LUZERN
1/5/2017	16:39:10	EMS call, excluding vehicle accident with injury	NAPA
1/5/2017	18:49:24	EMS call, excluding vehicle accident with injury	LAGUNA
1/5/2017	21:09:10	EMS call, excluding vehicle accident with injury	LASSEN
1/5/2017	16:43:08	Motor vehicle accident with injuries	FREMONT
1/5/2017	21:03:45	False alarm or false call, Other	WHEELER